COURSE CATALOGUE

MASTER PROGRAMMES 2019/2020

ECONOMICS

BUSINESS ECONOMICS

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WINTER SEMESTER

COURSE INFORMATION		
Course name		
	MANAGEMENT OF TOUR OPERATORS	
Degree	Graduate	
Semester	Winter	
ECTS points	7	
Course status	Compulsory	
Course leader	Iris Mihajlović Ph.D., Asst. Prof.	
Department, room no.	Department of Economics and Business Economics; EK - 11	
Phone	020 445 930	
e-mail	iris.mihajlovic@unidu.hr	
Course assistant/associate		
Department, room no.		
Phone		
e-mail		
	COURSE DESCRIPTION	

- 1. The development of the tour operator business.
- 2. Market assumptions and historical conditions of the development of tour operators. The mission of tour operators in terms of socio economic changes. Mass tourism.
- 3. Conceptual and functional differences between tour operators and travel agencies, types and functions of tour operators.
- 4. The forming of travel packages types, creating packages, price calculation;
- 5. The development and transformation of distribution channels the role of ICT in the business of tour operators.
- 6. Yield Management.
- 7. Innovations and the role of innovative tools in the placement of tour operator products.
- 8. The role of innovation in the product specialization of tour operators .
- 9. The impact of new trends in the tourism market on the specialization of products of tour operators. Internal specialization in response to the dynamic changes.
- 10. The market of the organised travel- Germany, Great Britain, Italy, France, Scandinavia, the Netherlands; other markets market specifics, dominant tour operators.
- 11. Promotion and modalities of distribution of packages forms of promotional activities, catalogs

and online catalogs, forms of sales

- 12. Protection of tourist consumers in accordance with the EU guidelines and the role of tour operators in the development of tourist destinations. The consequences of tourism development in a destination and the role of tour operators in the sustainable development of tourist destinations.
- 13. Business partnerships tour operators and hotel companies; contractual relations, specifics and conflicts. Forms of partnership integrations and strategic alliances.

Learning outcomes

Mastering the knowledge of a tour operator's business. Students will be introduced to the development of tour operator business, its specifics, to the creating and selling of package tours, decisions about the promotional mix, price management, human resources management. In addition to this, the course aims to point out the role of a tour operator in the sustainable development of a tourist destination, the specificity of consumer protection in the activities of a tour operator and the specificity of cooperation between tour operators and hotels. Accordingly, the emphasis is on enabling students to master the knowledge and skills they will be able to apply in practice by learning about new challenges.

TEACHING MODE			
⊠Consultations			
□Laboratory			
□Field work			
□Mentoring			
⊠Exams			
EXAMINATION METHOD			
Other:			
READING			
Compulsory reading			
1. Roy A. Cook, Cathy J. Hsu, and Joseph J. Marqua (2014). The Business of Hospitality and Travel (5th Edition), Prentice Hall/Pearson; ISBN-10: 0133113531;			
onducting Tours, Delmar Thomson Learning, Third			
Editon,			

3.	Mihajlović, I. (2014) The Impact of Global Trends at the Level of Macro Environment Dimensions on The Transformation of Travel Intermediaries:.In Vol.11 2014. WSEAS TRANSACTIONS on BUSINESS and ECONOMICS E-ISSN: 2224-			
4.	Zavlek, N. (2013) Travel and Tourism Intermediaries: Their Changing Role. In Handbook of Tourism Economics: Analysis, New Applications and Case Studies (Eds.) Tisdell, Clement AllanI, World Scientific Publishing Co. Pte. LtdSingapur			
5.	Holloway, (2006). The Business of Tourism, 7th ed. Th Harlow.	e Prentice	e Hall, Pea	rson:
Option	al reading			
1.	Buhalis, D., Laws, E. (2001). Tourism Distribution Char Transformations. Continum, London.			
2.	Buhalis, D. (2003). eTourism: Information Technology to Management. Pearson, London	for Strate	gic Touris	m
3.	Aldeberta, B., Danb, R. J., Longhib, C. (2011). Case Study: Innovation in the tourism industry: The case of Tourism Management, Vol. 32, pp. 1204-1213			
4.	European Commission – Health and Consumers DG.(2009).Study on Consumer Detriment in the area of Dynamic Packages, L ondon Economics			
5.	Kracht, J., Wang, Y. (2009). Examining the Tourism Distribution Channel: Evolution			
	LIST OF TOPICS			
No.			Hours	
NO.		L	E	S
1.	The development of business of tour operaors.	2	2	0
2.	Market assumptions and historical conditions of the development of tour operators. The mission of tour operators in terms of socio - economic changes; Mass tourism		0	
3.	Conceptual and functional differences between tour operators and travel agencies, types and functions of tour operators. 2 0		0	
4.	The forming of travel packages - types, creating packages, price calculation. 2 0		0	
5.	The development and transformation of distribution channels - the role of ICT in the business of tour operators.	2	2	0

	TOTAL HOURS	20	20	0
10.	Protection of tourist consumers in accordance with the EU guidelines and the role of tour operators in the development of tourist destinations. Forms of partnership integrations and strategic alliances.	2	2	0
9.	Promotion and modalities of distribution of packages - forms of promotional activities, catalogs and online catalogs, forms of sales .	2	2	0
8.	The market of the organised travel- Germany, Great Britain, Italy, France, Scandinavia, the Netherlands; other markets - market specifics, dominant tour operators.	2	2	0
7.	The impact of new trends in the tourism market on specialization of products of tour operators. Internal specialization in response to the dynamic changes.	2	2	0
6.	Yield Management. Innovations and the role of innovative tools in the placement of tour operator products.	2	2	0

OTHER RELEVANT INFORMATION

Monitoring the quality and efficiency of the course. The quality of the program, teaching process, teaching skills and the level of acquired curriculum will be verified by means of of verbal and written evaluation based on questionnaires and other standardized methods and in accordance with the regulations of the University of Dubrovnik.

COURSE INFORMATION		
Course name		
	RISK MANAGEMENT	
Degree	Graduate	
Semester	Spring	
Recommended ECTS	7	
Course status	Compulsory	
Course leader	Ivo Šperanda, PhD, Asst. Prof.	
e-mail	ivo.speranda@unidu.hr	
COURSE DESCRIPTION		

Concept and Process of Risk Management - Probability and Uncertainty. Theoretical Concepts of Risk Measurement. Identification, Measurement Methods and Risk Analysis. Real Investments Risk Financial Investments Risk. Diversification of Risk and Focused Investments. Decision-making Under Conditions of Risk - Decision Criteria. Project Risks, Credit, Operational and Market Risk in Financial Institutions - Specifics and Assessment Methods. Risk Adjusted Value. Hedging As a Strategy of Risk Reduction. VaR Method - Varaiace and Co-variance Methods, History Simualation Method. Sensitivity Analysis of the Investment Project Effects.

Learning outcomes

The RISK MANAGEMENT course allows students to develop general skills of identifying risks in different business activities, as well as the possibility of a risk assessment and protection from adverse consequences. Specific competencies are reflected in deepening the knowledge of the techniques and methods of risk measurement and analysis of risk, and the impact of risk on business decision-making. Specific competencies are reflected in linking knowledge and skills acquired during lectures and exercises and preparing the implementation of this knowledge in practice.

and energies and preparing the imprementation of this knowledge in practice.			
TEACHING MODE			
⊠Lectures		⊠Consultations	
⊠Seminars ar	nd workshops	□Field work	
⊠Exercises		⊠Exams	
⊠Independen	t assignments		
⊠Multimedia	and internet		
☐Distance lea	arning		
EXAMINATION METHOD			
☐ Oral		Other:	
⊠ Written			
⊠ Partial exam			
READING			
Compulsory reading			
1.	Grinblatt M., Tittman S., Markets and Corporate Strategy, 2nd Edit., The McGraw-		
	Hill Companies,2002.		
2.	Cuthbertson K., Nitzche D., Investments, 2nd Edit., John Wiley & Sons, Ltd,		
	Chichester ,England		
3.	3. Graham B., The Intelligent Investor (Revised Edition), HarperCollins Publishers,		
N.Y., 2003.			
Optional readi	ing		
1.	Shirreff D., Dealing With	Financial Risk, The Economist & Profile Books,	
1.	London, U.K., 2004.		

	LIST OF TOPICS		Hours	
No.		L	E	S
1.	Notion and Process of Risk Management. Probability and Uncertainty	2	2	0
2.	Theoretical Concept of Risk Measurement	2	2	0
3.	Idetentification, Methods of Measurement and Risk Analysis	2	2	0
4.	Risk of Real Investments and Financial Investments Risk	2	2	0
5.	Diversification of Risk and Focused Investments	2	2	0
6.	Credit, Operational and Market Risk in Financial Institutions - Specifics and Assessment Methods	2	2	0
7.	Risk Adjusted Value	2	2	0
8.	Value at Risk Method - Varaiace and Co-variance Methods, History Simualation Method	2	2	0
9.	Sensitivity Analysis of the Investment Project Effects	2	2	0
10.	Hedging as a Strategy of Risk Reduction	2	2	0
	TOTAL HOURS	20	20	0

COURSE INFORMATION		
Course name		
	COMPETITIVENESS OF MODERN ECONOMIES	
Degree	Graduate	
Semester	Winter	
Recommended ECTS	5 ECTS	
Course status	Elective	
Course leader	Nebojša Stojčić, PhD, Asst. Prof.	
e-mail	nstojcic@unidu.hr	
COURSE DESCRIPTION		
Course content		

1. The concept of competitiveness. Definitions of competitiveness. Main features of competitiveness. Historical development of the concept of competitiveness. Competitiveness in economic theory. Competitiveness and New Classical economics. Alternative economic schools and competitiveness. The impact of globalisation on the perception of competitiveness. 2. Approaches to analysis of competitiveness. Indices and determinants of competitiveness at the level of economy. IMD approach to competitiveness. WEF approach to competitiveness. Porter's model of national competitiveness. Determinants and indicators of industrial competitiveness. Industrial competitiveness international trade. Inter-industrial trade and specialisation. Industrial competitiveness and intraindustrial exchange. Determinants and indicators of competitiveness at firm level. Competitiveness and restructuring. National competitiveness as an outcome of processes at the firm, industry and economy level. 3. Competitiveness, growth and development. Export-led growth - theoretical considerations. Export structure and economic growth – empirical evidence. Technological intensity of production and patterns of competitiveness on international market. Importance of competitiveness for developing economies. Competitiveness as determinant of economic development and economic development as objective of competitiveness. 4. Possibilities for improvements in national competitiveness. Firms and industries as drivers of national competitiveness. Determinants of changes in competitive profiles of firms and industries. Knowledge and technology transfer. Agglomeration externalities - spillover effects, cooperation between firms and between firms and scientific and professional institutions. Clusters. The impact of demand-side factors on changes in firm behaviour. Knowledge and technology transfer through international trade. Foreign direct investment as path towards improvements in the competitiveness of firms and industries. 5. The competitiveness of Croatian economy. The competitiveness of Central and East European economies during transition – institutional framework, changes in market orientation, changes in structure of exports. Distinctive features of Croatian transition and impact on national competitiveness. Market orientation of manufacturing industry. Enterprise restructuring and its impact on competitiveness - comparison of experiences in Croatia and Central and East European economies. Export structure and competitive profiles of Croatian firms and industries. Possibilities for improvements in the competitiveness of Croatian exports. National competitiveness and implications for growth - comparison of Croatia and other transition economies.

Learning outcomes

Upon completion of this course students will be able to: 1. Develop critical approach towards the concept of competitiveness, become familiar with its complexity, historical development and theoretical foundations. 2. Gain insight into competitiveness indices at different levels of analysis and be able to interpret them and apply in practice. 3. Become familiar with microeconomic foundations of competitiveness and be able to analyse relationships between competitiveness, economic growth and development. 4. Analyse the impact of economic policy

Porter model

4.

and socio-economic factors at macro, mezzo and micro level on the competitiveness of firms, industries and an entire economy. 5. Apply the obtained knowledge through seminars and workshops in the analysis of competitiveness of firms, industries and economies on the example of Croatian economy. **TEACHING MODE ⊠**Lectures **⊠**Consultations ☐ Seminars and workshops ☐Field work ⊠Exercises **⊠**Exams ☐ Independent assignments ☐ Multimedia and internet ☐ Distance learning **EXAMINATION METHOD** \square Oral Other: ⊠ Written □ Partial exam READING Compulsory reading Porter, M. (1990), The Competitive Advantage of Nations, New York: Free Press. 1. 2. Porter, M. E. (2003), Building the Microeconomic Foundations of Competitiveness, in: The Global Competitiveness Report 2002-2003, World Economic Forum, New York: Oxford University Press. 3. I. Hoshi, P. J. Welfens and A. Wziatek-Kubiak (Eds.) (2007) Industrial Competitiveness and Restructuring in Enlarged Europe. Basingstoke, United Kingdom: Palgrave Macmillan. Optional reading Aiginger, K. (1998). A Framework for Evaluating the Dynamic Competitiveness of 1. Countries. Structural Change and Economic Dynamics, 9 (2), pp. 159-188. Buckley, P. J., Pass, C. L. and Prescott, K. (1988). Measures of International Competitiveness: A Critical Survey. Journal of Marketing Management, 4 (2), pp. 175-2. 200. Druzic, I. (2006). A Journey Through Transition Time with Special Reference to 3. Croatia. Zagreb: Political Culture. LIST OF TOPICS Hours No. L \mathbf{E} S Introductory lecture 1. 2 2 0 2. The concept of competitiveness 2 2 0 Theoretical foundations of competitiveness 3. 2 2 0

0

2

2

5.	The measurement of competitiveness	2	2	0
6.	Macroeconomic approach to competitiveness	2	2	0
7.	Trade approach to competitiveness	2	2	0
8.	Microeconomic approach to competitiveness	2	2	0
9.	Foreign direct investment and competitiveness	2	2	0
10.	The competitiveness of Croatian economy	2	2	0
	TOTAL HOURS 20 20 0			0
OTHER RELEVANT INFORMATION				

The quality of programme, teaching process, teaching skills and content adoption will be evaluated through written evaluation based on questionnaires and consistent with relevant regulations of the

University of Dubrovnik. Peer evaluation. Self assessment, analysis and corrections.

COURSE INFORMATION		
Course name		
	INTERNATIONAL FINANCIAL MANAGEMENT	
Degree	Graduate	
Semester	Winter	
Recommended ECTS	7	
Course status	Compulsory	
Course leader	Tonći Svilokos PhD	
e-mail	tonci.svilokos@unidu.hr	
COURSE DESCRIPTION		

1. MULTINATIONAL FINANCIAL MANAGEMENT: An Overview - Managing the MNC, Why Firms Pursue International Business?, How Firms Engage in International Business?, Valuation Model for an MNC, The risks that affect the expected returns; 2. INTERNATIONAL FLOW OF FUNDS - Balance of Payments (Current Account, Capital and Financial Accounts), The equilibrium in the Balance of Payments, Events That Increased International Trade, International Capital Flows, Factors Affecting DFI, Factors Affecting International Portfolio Investment, Agencies That Facilitate International Flows, How International Trade Affects the MNC's Value; 3. INTERNATIONAL FINANCIAL MARKETS - Foreign Exchange Market, History of Foreign Exchange, Foreign Exchange Transactions (spot), Foreign Exchange Quotations, Currency Derivatives (Forward, Futures, and Options), International Money Market, The Standardization of Banking Regulations, International Stock Markets; 4. FORECASTING EXCHANGE RATES - Why Firms Forecast Exchange Rates?, Forecasting Techniques, Forecast Error, Methods of Forecasting Exchange Rate Volatility; 5. DIRECT FOREIGN INVESTMENT - Motives for Direct Foreign Investment, Benefits of International Diversification, Host Government Views of DFI, Optimizing the Portfolio in International Finance; 6. MULTINATIONAL CAPITAL BUDGETING - Subsidiary versus Parent Perspective, Input for Multinational Capital Budgeting, Factors to Consider in Multinational Capital Budgeting, Adjusting Project Assessment for Risk; 7. INTERNATIONAL ACQUISITIONS Background on International Acquisitions, Factors That Affect the Expected Cash Flows of the Foreign Target, Why Valuations of a Target May Vary among MNCs, Other Types of Multinational Restructuring; 8. COUNTRY RISK ANALYSIS - What is Country Risk Analysis?, Why Country Risk Analysis Is Important, Political Risk Factors, Financial Risk Factors, Techniques to Assess Country Risk, Incorporating Country Risk in Capital Budgeting, Reducing Exposure to Host Government Takeovers; 9. LONG-TERM FINANCING - Long-Term Financing Decision, Financing Costs, Assessing the Exchange Rate Risk of Debt Financing, Reducing Exchange Rate Risk; 10. SHORT-TERM FINANCING - Sources of Short-Term Financing, Internal Financing by MNCs, Why MNCs Consider Foreign Financing?, Determining the Effective Financing Rate, Financing with a Portfolio of Currencies, Measuring the Currency Portfolio Risk.

Learning outcomes

After completing the course and passing the exam, students will embrace general and specific knowledge of the contemporary processes and developments in international financial markets, financial structure of multinational companies, international money and capital markets, international banking, financing of import and export, businesses and risks on the foreign exchange market. Students will also be able to analyse the issue of foreign currency exchange rate formation from a macroeconomic perspective using modern risk management techniques.

TEACHING MODE		
⊠Lectures	⊠Consultations	
⊠Seminars and workshops	□Field work	

⊠Exercises		⊠Exams					
⊠ Independent assignments							
⊠Multime	edia and internet						
⊠Distance learning							
	EXAMI	NATION METHOD					
⊠ Oral Other:							
⊠ Written							
⊠ Partial o	⊠ Partial exam						
		READING					
Compulso	•						
1.	Madura, J., (2012) Internation	_	11th editi	on, Florid	la Antlantic		
	Univesity, South-Westen Cen	gage Learning, USA					
Option	al reading	10 (5)	1 11.1	(D)	C 4		
1.	Madura, J., (2008) Internation Western, 2008	ial Corporate Finance, nint	h edition,	Thomson	South-		
2.	Levi, D., M., (2009) Internation	onal Financa, fifth adition	Poutlada	, IICA			
	Krugman, P., R., Obstfeld, M.				Theory		
3.	and Policy, 10th Edition, Pear		ational De	onomics.	Theory		
	LIST OF TOP						
NI a				Hours			
No.			L	E	S		
1.	Multinational Financial Management: An Overview 2 2		2	0			
			0				
2.	International Flow of Funds (Balance of Payments) 2 2 0		0				
3.	Exhange rate 2 2		0				
4.	Exhange rate markets 2 2 0		0				
5.	Direct Foreign Investment 2 2 0		0				
	-						
6.	Multinational Capital Budgeting 2 2		0				
7.	International Acquisitions 2 2 0		0				
	2 2 0						
8.	Country Risk Analysis 2 2		0				
9.	Long-Term Financing 2 2		0				

10.	Short-Term Financing	2	2	0		
	TOTAL HOURS	20	20	0		
	OTHER RELEVANT INFORMATION					

	COURSE INFORMATION			
Course name				
	I ADOUD ECONOMICS			
Dogwoo	Craduate			
Degree Semester	Graduate Winter			
ECTS points	7 Compulsors			
Course status	Compulsory			
Course leader	Perica Vojinić, Asst. Prof.			
Department, room no.	Department of Economics and Business Economics, C-6			
Phone	020/445-933			
e-mail Course assistant/associate	perica.vojinic@unidu.hr			
Department, room no. Phone	<u>-</u>			
e-mail	<u>-</u>			
e-man	COURSE DESCRIPTION			
Course content	COURSE DESCRIPTION			
	upply; Population, Participation Rates, and Hours of Work; Labour			
	pital; The Demand for Labour; Wage Determination and the			
	ay Schemes and Labour Efficiency; Labour Unions and Collective			
	of Unions; Government and the Labour Market: Legislation and			
	The Distribution of Personal Earnings; Labour Productivity:			
Employment and Unemployment	The Distribution of Tersonal Lamings, Labour Froductivity.			
Learning outcomes				
After completing this course, the student is expected to be able to: apply labour economic theories in				
real labour markets and conduct empirical analysis to a variety of problems; describe some of the				
	t developments in, labour markets of different economies and;			
	gs relating to major research areas in labour economics such as			
unemployment, labour supply, wage				
TEACHING MODE				
⊠Lectures	⊠Consultations			
☐ Seminars and workshops	□Laboratory			
⊠Exercises	☐Field work			
⊠Independent assignments	⊠Mentoring			
✓ Multimedia and internet	⊠Exams			
□ Distance learning	LALIM			
	EXAMINATION METHOD			
	Other:			
—				
⊠ Written				
☐ Partial exam				
READING				
Compulsory reading	David C. I. Marahaman D. A. Cartanan and Jahan E.			
	McDonell, C. R., Brue, S. L., Macpherson, D.A., Contemporary Labor Economics,			
	10th edition, McGraw-Hill, 2012.			
	J , , ,			
Optional reading Ehraphara, P. G.	Smith D.S. Modern Labor Economics. Theory and Dublic			
1. Ehrenberg, R.G.	Smith ,R.S., Modern Labor Economics- Theory and Public			

2.	Boeri T., Van Ours J., The Economics of Imperfect L	abor Ma	ırkets, Prir	nceton
	University Press, Princeton and Oxford, 2008. Becker, G. S., Human Capital: A Theoretical and Empirical Analysis with Specia			
3.	Reference to Education, 3rd edition, The University of	-	•	-
	LIST OF TOPICS	or Cinca ₈	50 1 1033, 1	. 775.
. T			Hours	
No.		L	E	S
1.	The Theory of Individual Labour Supply	2	2	0
2.	Population, Participation Rates, and Hours of Work	2	2	0
3.	Labour Quality: Investing in Human Capital	2	2	0
4.	The Demand for Labour	2	2	0
5.	Wage Determination and the Allocation of Labour; Alternative Pay Schemes and Labour Efficiency	2	2	0
6.	Labour Unions and Collective Bargaining; The Economic Impact of Unions	2	2	0
7.	Government and the Labour Market: Legislation and Regulation	2	2	0
8.	The Wage Structure; The Distribution of Personal Earnings	2	2	0
9.	Labour Productivity	2	2	0
10.	Employment and Unemployment	2	2	0
	TOTAL HOURS	20	20	0
	OTHER RELEVANT INFORMATION			

	COURSE INFORMATION
Course name	
	A A DETERMINE CHI A NATURE C
	MARKETING CHANNELS
Degree	Graduate
Semester	Winter
ECTS points	7
Course status	Compulsory
Course leader	Marija Dragičević, PhD, Assoc. Prof.
Department, room no.	Department of Economics and Business Economics
Phone	
e-mail	marija.dragicevic@unidu.hr
Course assistant/associate	
Department, room no.	
Phone	
e-mail	
	COURSE DESCRIPTION

- 1.A marketing channel-definition, organization roles, types of marketing channels, creating/designing marketing channels and decision making, marketing channel functions, channel structure, evaluation of relationship in the marketing channel
- 2.Decision making-retailers, wholesalers, brokers, agents, physical distribution, Internet marketing channel
- 3. Marketing channels for services
- 4. Strategic sales and marketing channel- definition of strategic sales, developing product strategies, managing price and promotion, etc.
- 5. Direct selling/ direct marketing channels specific features, managing a sales team/force, communication styles, sales presentation and creating value based on presentations, demonstrations, closing sales methods, sources and types of information about customers, developing strategies for attracting customers

Learning outcomes

Understand the definition and importance of marketing channels, see how marketing channels relate to the other strategic variables in the marketing mix, be familiar with the concept of channel structure and ancillary structure and recognize the difference between them, understand why producers and manufactures often find it necessary to shift many of the distribution tasks to the intermediary, be aware of major trends in wholesale structure, know about trends in retailing, appreciate the role of facilitating agencies in the marketing channels, understand the impact of environment in the marketing channels context, be able to delineate the major types of competition in the context of marketing channel structure and strategy, understand the behavioral processes such as conflict, power, role and communication are inherent behavioral dimensions in marketing channels, understand the meaning of the marketing channel strategies, be familiar with the implications of the selection of decisions for the channel strategies.

TEACHING MODE		
⊠Lectures	⊠Consultations	
☐Seminars and workshops	□Laboratory	
⊠Exercises	⊠Field work	
⊠Independent assignments	⊠Mentoring	
⊠Multimedia and internet	⊠Exams	
⊠Distance learning		

	EXAMINATION METHOD			
⊠ Oral				
⊠ Writter				
□ Write □ Partial				
Z T di tidi	READING			
Compulso	ory reading			
1.	Taylor, J., Foster, J. R., Woodside, A. G., Marketing	channels: sv	stems an	d
1.	strategies, Harper & Row, 1977.	, chamicis. sy	oterns un	
2.	Rosenbloom, B., Marketing channels: a management v	riew, Thomson	n. Canad	a. 2004.
3.	Rosebloom, B., Direct Selling Channels, The Haworth			
	l reading			
1.	Barry, B., Marketing Channels, Wiley, Michigan, 1996	<u></u> 5.		
2.	Mehta, Dubinsky, Anderson, Marketing channel manag Industrial Marketing management		e sales m	nanager,
3.	Brown, Johnson, Koenig, Measuring the sources of the International Journal of Research In Marketing, No.12,			wer,
	LIST OF TOPICS			
No.			Hours	
NO.		L	E	S
1.	A marketing channel-definition, organization roles, types of marketing channels	2	2	0
2.	Creating/designing marketing channels and decisions about marketing channels	2	2	0
3.	Marketing channel structure, functions, levels, evaluation of marketing channel	2	2	0
4.	Relationship in marketing channel, channel modification	2	2	0
5.	Decision making - retailers, wholesalers, brokers, agents, physical distribution, Internet marketing channel 2		2	0
6.	Strategic sales and marketing channel - definition of strategic sales, developing product strategies		2	0
7.	Managing price and promotion, etc. 2 2 0		0	
8.	Direct selling/ direct marketing channels - specific features, managing a sales team/force, communication styles, sales presentation		2	0
9.	Creating value based on presentations 2 2		0	
10.	Demonstrations, closing sales methods, sources and types of information about customers, developing strategies to		0	

	attract customers			
	TOTAL HOURS	20	20	0
OTHER RELEVANT INFORMATION				

Quality of the program and of the teaching and learning processes and students' acquisition of the program will be verified by means of a questionnaire and in other ways based on the procedures prescribed by the University of Dubrovnik.

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COURSE INFORMATION				
Course name				
	EVENT MANAGEMENT			
Degree	Graduate			
Semester	Winter			
ECTS points	5			
Course status	Elective			
Course leader	Iris Mihajlović, Ph.D., Asst. Prof.			
Department, room no.	Department of Economics and Business Economics; EK - 11			
Phone	020 445 930			
e-mail	iris.mihajlovic@unidu.hr			
Course assistant/associate				
Department, room no.				
Phone				
e-mail				
COURSE DESCRIPTION				

COCHSE BESCHII

Course content

- 1. The structure of the event industry. The definition and typology of events.
- 2. The term of event tourism.
- 3. Trends and features of event industry and its effects.
- 4. Planning and marketing of events from the aspect of the destination.
- 5. Conceptualization of events, terminological distinction participants,

host organizations and destination, sponsors, media, participants and audience.

- 6. Creating and managing a program of events for the purpose of quality evaluation.
- 7. The planning function in managing events.
- 8. The organization and coordination of events.
- 9. Logistics of events.
- 10. Managing resources, human resources management (HRM) within the event human resource planning, motivation, techniques for an effective team building.
- 11. Link between selection of financing sources of an event, type of an event, evaluation of the chosen decision in dynamic environmental conditions.
- 12. The sponsorship of events.
- 13. The project management as a part of the event management.

- 14. Budgeting and budget control of events.
- 15. Strategic marketing of events, market research for the purpose of events, Integrated Marketing Communication
- 16. Safety, risk management and legal issues in the organization of events

Learning outcomes

After attending the course and passing the exam, students will be trained to manage the event, where by mastering the theoretical and acquiring the practical knowledge through field teaching, and in contact with case studies, they will be ready to face the complex tasks of managing events, mastering organizational skills, acquiring a logistic competence, managing risks, and managing complex events in all sectors of the economy. Critical approach to the domain of event management enables students to allocate capacities and resources in accordance with the estimated benefits to ensure the sustainability of the area. There was an opportunity to focus on activities in the very complex task of managing events in all business sectors. Students will be able to understand the following: a) measurement of the performance through an evaluation process of event management, b) to perceive the importance of the information system as well as the importance and impacts within the strategic management process, to promote efficiency in the HRM domain, forecasting opportunities, risk assessment and an efficient control.

TEACHING MODE			
⊠Lectures	⊠Consultations		
☐ Seminars and workshops	□Laboratory		
⊠Exercises	□Field work		
☐ Independent assignments	□Mentoring		
⊠Multimedia and internet	⊠Exams		
□Distance learning			
EXAMINATION METHOD			
	Other:		
⊠ Written			
□ Partial exam			
READING			
Compulsory reading			
1. Johnny, A.(2002). Festival and S	pecial Event Management, Elsevier.		
2. Preston, C.A. (2012). Event Mar	Preston, C.A. (2012). Event Marketing, John Willey and Sons, Inc., New Jersey		

Optional	reading			
1.	Getz, ,D., (2005.).Event Management and Event Tourism, Corp.	Cognizan	t Commu	nication
2.	Getz, D., (2007). Event Studies: Theory, Research and Police Management Series, Butterworth – Heinemann, UK.	cy for Pla	nned Eve	nts, Event
	LIST OF TOPICS			
No.		Hours		<u> </u>
110.		L	E	S
1.	The structure of the event industry. The definition and typology of events. The term of event tourism	2	2	0
2.	Trends and features of event industry and its effects.	2	2	0
3.	Planning and marketing of events from the aspect of the destination.	2	2	0
4.	Conceptualization of events, terminological distinction - participants, host organizations and destination, sponsors, media, participants and audience.	2	2	0
5.	Creating and managing a program of events for the purpose of quality evaluation. Strategic marketing of events, market research for the purpose of events, Integrated Marketing Communication	2	2	0
6.	The planning function in the event management. The organization and coordination of events.	2	2	0
7.	Managing resources, human resources management (HRM) within the event - human resource planning, motivation, techniques for an effective team building.	2	2	0
8.	Link between selection of financing sources of an event, type of an event, an evaluation of the chosen decision in dynamic environmental conditions. The sponsorship of events.	2	2	0
9.	The project management as a part of the event management. Budgeting and budget control of events.	2	2	0

10.	Safety, risk management and legal issues in the event organization. Evaluation and an assessment of the event effects	2	2	0
	TOTAL HOURS	20	20	0

OTHER RELEVANT INFORMATION

Monitoring the quality and efficiency of the implementation of the college.

The quality of the program, teaching process, teaching skills and the level of acquired curriculum will be confirmed implementing of verbal and written evaluation based on questionnaires and other standardized methods and in accordance with the regulations of the University of Dubrovnik

	COURSE INFORMATION				
Course name					
	GERNINGE MA RIVERNIG				
	SERVICE MARKETING				
Semester	Winter				
ECTS points	7				
Course status	Compulsory				
Course leader	Associate prof. Marija Dragičević				
Department, room no.	Department of Economics and Business Economics				
Phone					
e-mail	marija.dragicevic@unidu.hr				
Course assistant/associate					
Department, room no.					
Phone					
e-mail					
	COURSE DESCRIPTION				

- 1. Specific features of services-the basic difference between products and services, the role and classification of services, the changes influence on services development
- 2. Seervice organization and customers- service quality, standardization, research of service market, segmentation and market positioning, customer satisfaction
- 3. The marketing mix for profit services: 7P marketing mix definition(product, price, promotion, place, people, physical evidence and processes) and strategies
- 4. Marketing mix for non-profit organizations-specific features, elements, strategies

Learning outcomes

To develop knowledge about services and specific features of services, to teach students how to manage services in profit and non-profit organizations, to make students familiar with the elements/factors important for developing marketing elements in profit and non-profit organizations, problems in profit and non-profit organizations, to train them be enable to make adequate decision and solve problem, to arise the level of marketing knowledge based on innovative methods, what will help them in practice and is necessary for achieving business success in services sector.

TEACHING MODE				
⊠Lectures	⊠Consultations			
⊠Seminars and workshops	□Laboratory			
⊠Exercises	⊠Field work			
⊠Independent assignments	⊠Mentoring			
⊠Multimedia and internet	⊠Exams			
⊠Distance learning				
EXAMINATION METHOD				
⊠ Oral	Other:			
⊠ Written	Student project			
⊠ Partial exam				
	READING			

Compulso	ory reading				
1.	Hoffman, K. D., Bateson, J., Services Marketing: Concepts Thomson South Western, Mason, Ohio, 2006.	, Strateg	gies and Ca	ases,	
2.	Hoffman, K. D. Bateson, J., Essentials of services marketing, Dryden Press (Fort Worth), 1997.				
3.	Fisk, R. P., Grove, S. J., & Joby, J.Interactive services marketing. Boston: Houghton Mifflin, 2000.				
Optional 1	reading				
1.	Baron, S., & Harris, K., Services marketing: Texts and cases, Basingstoke UK, Palgrave, 2003.				
2.	Bruhn, M. & Georgi, D., Services marketing: Managing the UK: Prentice Hall Financial Times, 2006.	service v	alue chain	, Harlow,	
	LIST OF TOPICS				
No.			Hours		
		L	E	S	
1.	Specific features of services-the basic difference between products and services,	2	2	0	
	The role and classification of services, the changes				
2.	influence on services development	2	2	0	
3.	Service organization and customers- service quality, standardization	2	2	0	
4.	Research of service market, customer satisfaction	2	2	0	
5.	The marketing mix for profit services: 7P marketing mix definition(product, price, promotion, place, people, physical evidence and processes)	2	2	0	
6.	The marketing mix for profit services-strategies	2	2	0	
7.	Marketing mix for profit organizations- strategies	2	2	0	
8.	Marketing mix for non-profit organizations specific features of 7P elements	2	2	0	
9.	Marketing mix for non-profit organizations- strategies	2	2	0	
10.	Marketing mix for non-profit organizations- strategies	2	2	0	
	TOTAL HOURS	20	20	0	
	OTHER RELEVANT INFORMATION	N			

Quality of programe, teaching and learning, students exaptation of program will be done through a questionnaire and on the other ways based on the procedures of University of Dubrovnik performances in the course.

COURSE INFORMATION				
Course name				
	PROCESS QUALITY AND AUDIT MANAGEMENT IN			
	HOSPITALITY			
Degree	Graduate			
Semester	Winter			
ECTS points	5			
Course status	Elective			
Course leader	Marija Dragičević, PhD, Assoc. Prof.			
Department, room no.	Department of Economics and Business Economics			
Phone				
e-mail	marija.dragicevic@unidu.hr			
Course assistant/associate				
Department, room no.				
Phone				
e-mail				

COURSE DESCRIPTION

- 1.Specific features of the hotel business processes processes, coordination, key processes from a customer, suppliers and business partners (especially tour operators) point of view, quality management in hotels, criteria decision model for international hotels, optimization of hotel processes, analytic hierarchy process (as a method of multi criteria programming) for the decision making 2."Tools" and methods for managing hotel processes in hotels- key technics and methods, definition and application in different situations with the aim to optimize proces
- 3. Hotel audit process types of audit, audit processes, knowledge and skills required for successful audit.

Learning outcomes

After completing the course and passing the exam students will be able to: raise the level of their knowledge in the area of hospitality industry, be acquainted with the most important techniques and methods which can be used for optimization of processes, be familiar with specific critical points in the hotel process which and trained to solve problems in the best possible way by using different strategies and "tools" for optimizing hotel process. The aim of the course is to raise the level of knowledge and skills which refer to audits and to make them ready to audit the hotel processes.

Q	<i>y</i> 1				
TEA	TEACHING MODE				
⊠Lectures	⊠Consultations				
⊠Seminars and workshops	□Laboratory				
⊠Exercises	⊠Field work				
⊠ Independent assignments	⊠Mentoring				
⊠Multimedia and internet	⊠Exams				
⊠Distance learning					
EXAMINATION METHOD					
⊠ Oral	Other:				
⊠ Written	Student project				
⊠ Partial exam					
READING					
Compulsory reading					
1. Ismail, A., Front Office Operations and Management Hospitality, travel and tourism,					

	Delmar Thomson Publishing				
2.	Kasavana, M., Brooks, R., (1998). Front Office Procedures, Educational Institute				
3.	Moreo, P., Sammons, G., Beck, J., (2000). Front Office Operations and Auditing				
	Workbook, Prentice Hall, New Jersey4Pang, P. N. T., (20	007). The	Essential	s of	
0 1:	Quality Control Management, Trafford publishing				
Optiona	l reading		Distance I		
1.	Jones P and Lockwood A, (1999), Hospitality Operating Systems, Distance Learning Unit, University of Surrey				
2.	Luchars, J., Hinkin, T.,(1996). The service- quality audit: a hotel case study, The Cornell Hotel and Restaurant Administration Quarterly, vol. 37, 1. p. 34-41.				
	LIST OF TOPICS				
No.			Hours		
110.		L	E	S	
1.	Specific features of the hotel business processes – defining the processes	2	2	0	
2.	Specific features of the hotel business processes - detailed analysis and coordination of processes	2	2	0	
3.	Key processes from a customer, suppliers and business partners (especially tour operators) point of view	2	2	0	
4.	Criteria decision model for international hotels, optimization of hotel processes, analytic hierarchy process (as a method of multi criteria programming) for decision making	2	2	0	
5.	"Tools" and methods for managing hotel processes in hotels - key technics and methods, definition and application in different situations with the aim to optimize the processes	2	2	0	
6.	"Tools"" and methods for managing hotel processes in hotels- key technics and methods, definition and application in different situations with the aim to optimize processes	2	2	0	
7.	Hotel audit process - types of audit, audit processes, knowledge and skills required for successful audit	2	2	0	
8.	Hotel audit process - practice	2	2	0	
9.	Business processes - hotel reception desk	2	2	0	
10.	Business processes at hotel reception desk and managing quality -"tools" and sample form the best hotel practice	2	2	0	

TOTAL HOURS	20	20	0	
OTHER RELEVANT INFORMATION				

Quality of the program and of the teaching and learning processes and students' acquisition of the program will be verified by means of a questionnaire and in other ways based on the procedures prescribed by the University of Dubrovnik.

	COVIDGE INTO DATA TAON
Course nome	COURSE INFORMATION
Course name	
	ECONOMIC HISTORY OF THE WORLD
Semester	Winter
ECTS points	6
Course status	Compulsory
Course leader	Marija Benić Penava, Assistant Professor
Department, room no.	Department of Economics and Business Economics, E - K1
Phone	020 445 920
e-mail	marija.benicpenava@gmail.com
Course assistant/associate	Daniel Dujmić
Department, room no.	Department of Economics and Business Economics, E - K1
Phone	020 445 920
e-mail	daniel_dujmic@yahoo.com
	COURSE DESCRIPTION
Course content	
This course will analyse economic	history of Europe from the end of 19 th century through turbulent
	the global changes on the example of Croatia. The included topics
	Period Between Two World Wars and the Great Depression,
	nes, WW2, Eastern and Western bloc economies during the Cold
War, European Integrations, Global	_
Learning outcomes	
After finishing the course, a studen	t will be able to interpret the impact of the historical inheritance on
the structure of the world economy	7. After analysing the historical experiences, it is possible to make ons on the economic changes and put them into wider contexts.

 TEACHING MODE

 □ Lectures
 □ Consultations
 □ Laboratory
 □ Exercises
 □ Field work
 □ Field work
 □ Laboratory
 □ Laboratory

⊠Indepen	ident assignments Mentoring				
⊠Multime	edia and internet				
⊠Distance	e learning				
	EXAMINATION METHOD				
⊠ Oral	Other:				
⊠ Written	Click here to enter te	t.			
⊠ Partial	exam				
	READING				
Compulso	ry reading				
1.	Berend, Iván T., An Economic History of Twentieth-Regimes from Laissez-Faire to Globalization. Cambr 2006.	•	-		
2.	Berend, Iván T. An Economic History of Nineteenth- Industrialization. Cambridge University Press, Cambridge	•	pe Diversi	ty and	
3.	Cameron, Rondo; Neal, Larry, A Concise Economic History of the World: From Paleolithic Times to the Present, 4th Edition, Oxford University Press, New York, 2003.				
4.	Delort, Robert; Walter, François, Histoire de l'enviro 2001				
5.	Ferguson, Niall, Civilization: The West and the Rest,	Penguin bool	s, New Y	ork, 2012.	
Optional r	eading				
1.	Berend, Iván T., Central and Eastern Europe, 1944–1 the Periphery, Cambridge University Press, Cambridge		om the Per	riphery to	
2.	Berend, Iván T., From the Soviet Bloc to the European Union The Economic and Social				
3.	Jones, Eric, The European Miracle: Environments, Ed History of Europe and Asia, 3rd Edition, Cambridge		-		
4.	Ferguson, Niall, The Ascent of Money: A Financial History of the World, Penguin Press, New York, 2008.				
5.	Palairet Michael R. The Balkan Economies c 1800–1914 Evolution without				
LIST OF TOPICS					
No. Hours					
110.		L	E	S	
1.	Introduction to the economic history. The basic terms and bibliography. Determinants.				

2.	Imperialism and the First World War	2	2			
	Period Between Two World Wars and the Great	2	2			
3.	Depression	2	2			
	E : M 11 Cd T : P : 1 d					
4.	Economic Models of the Totalitarian Regimes in the	2	2			
4.	Period Between Two World Wars					
	The Court West Wes	2	2			
5.	The Second World War	2	2			
	Eastern European Economies After WW2 Until Collapse	2	2			
6.	of the Soviet Union					
	Western European Economies After WW2 and the					
7.	Welfare State	2	2			
	European Integrations	2	2			
8.		_				
9.	Globalization	2	2			
10.	Concluding observations	2	2			
10.						
	TOTAL HOURS	20	20			
	OTHER RELEVANT INFORMATION					

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COURSE INFORMATION		
Course name		
	MARKETING MANAGMENT	
Semester	Winter	
ECTS points	7	
Course status	Compulsory	
Course leader	Iris Mihajlović Ph.D., Assistant Professor	
Department, room no.	Department of Economics and Business Economics EK - 11	
Phone	020 445 930	
e-mail	iris.mihajlovic@unidu.hr	
Course assistant/associate		
Department, room no.		
Phone		
e-mail		
COURSE DESCRIPTION		
Course content		

The key role of marketing in the business of companies. An orientation of holistic marketing and an assessment of the value. Developing of marketing plans. Collecting information. Analysis of market opportunities. Monitoring environemental changes towards: Analysis of Microenvironment forces and Macroenvironment forces. Conducting marketing research and the demand prediction, managing demand. Creating Satisfaction, Loyalty and Value for the Clients. Levels of market segmentation and selection of target markets. Creating of brands and the brand value management. Designing and managing products and services. Managing product lines, brands, packaging, pricing and the customization. Selection and management of marketing channels - retail, wholesale. Market Logistics. Management of Integrated Marking Communications. Mass communication management. Personal communication management. Penetrating to global markets. Control of marketing efforts with an emphasis on the organizing, applying, evaluating and controlling of marketing activities. Management within the holistic marketing organization.

Learning outcomes

After attending and passing the exam, students will be able to: - understand the crucial role of marketing management in the enterprise, - define values and satisfaction that consumers expect, - create the satisfaction and the loyalty based on service quality for clients, - to gain market confidence through market oriented strategic planning, - develop a marketing plan, - collect marketing information and use them when making business decisions, - identify market segments, - select the target market, - create the market offer, build powerful brands based on the choice of differential benefits for effective market positioning, - manage value networks and marketing channels - develop effective communication with consumers

TEACHING MODE		
⊠Lectures	⊠Consultations	
⊠Seminars and workshops	□Laboratory	
□Exercises	⊠Field work	
⊠Independent assignments	□Mentoring	

☐Multimedia and internet ☐		⊠Exams			
☐ Distance learning					
	EXAMINATION METHOD				
☐ Oral	d Other:				
⊠ Writter	ı				
□ Partial	exam				
		READING			
Compulsory reading					
1.	Kotler, P.T., Keller, K. L.(20	016). Marketing Management	, 15th Edit	ion, Pearso	on.
2.	Kotler, P., Kartajaya, H., Setia		7). Moving	g from Tra	ditional to
0 4: 1	Digital, John Wiley & Sons, 201	17.			
Optional re		Ofaifon D. E. Daibetain D. I.	(2010) M	ontratina M	[atmi aa
1.		Pfeifer, P. E., Reibstein, D. J. e Guide To Measuring Marke			
1.	Education. USA	e duide to Measuring Mark	cting i ciro	Tillalice. T	acison
2		4). Strategic marketing man	agement, 8	th Edition,	
2.	Cerebellum Press.				
3.		(2010). Global Marketing M	anagement	t, John Wil	ey & Sons.
	LIST OF TOP	ICS			
No.				Hours	
			L	E	S
1.	Introduction lecture. Marketing in the 21st Century.		2	2	0
2.	Marketing Relations, Integrated Marketing. Interaction with consumers, creating long-term loyal relationships.		2	2	0
3.	Internal marketing, marketing of business results. 2			2	0
4.	The role of marketing in the process of strategic planning. Developing of marketing strategies and plans.		2	0	
5.	Innovative tools - selective access to the application for the purpose of collecting information. Quantitative and qualitative methods of the demand prediction - conditions when applying them		0		
6.	Designing the Market Product. Creating strong brands.		2	2	0
7.	Defining a product strategy, shaping and managing services		2	2	0
8.	Delivery system of values, shaping and managing of the integrated marketing channels. Multichannel Marketing Systems		2	2	0
9.	Communicating and transmitting of the value information			2	0

10.	Achieving and sustaining a successful long-term growth	2	2	0		
	TOTAL HOURS	20	20	0		
	OTHER RELEVANT INFORMATION					

	COURSE INFORMATION				
Course na	Course name				
a .		ECONOMIC INTEGRATIONS	AND REGIONAL POLICY		
Semester		Winter			
	nded ECTS	5			
Course sta		Elective			
Course lea		Marija Bečić, PhD, Assistant Profe	essor		
	e-mail	marija.becic@unidu.hr MODULE DESCRIPTION			
Course co	ntont	MODULE DESCRIPTION			
Course co.	ntent				
convergence developme	ce. Regional integrations	onomic policy. Regional growth, de and regional policy. Global economs and prospects. Relationships between	ny and regional aspect of		
Learning	outcomes				
knowledge qualitative critical thin	After completing the course and passing the exam, students will acquire a general theoretical knowledge on economic integrations and regional policy. Students will be capable of conducting a qualitative analysis of regional policies on concrete examples of individual countries, as well as of critical thinking and defining the basic principles of economic integration and Croatia's regional policy in terms of contemporary economic flows.				
TEACHING MODE					
⊠Lectures	S	⊠Consultations			
□Seminar	rs and workshops	☐Field work			
⊠Exercise	es	□Exams			
⊠Indepen	dent assignments				
⊠Multime	edia and internet				
□Distance	e learning				
		EXAMINATION METHOD			
☐ Oral		Other:			
⊠ Written					
⊠ Partial exam					
READING					
Compulsory reading					
1.					
2. Armstrong, H., Taylor, J., Regional Economics and Politics, Blackwel, 2000. Optional reading					
Raldwin R Wyplosz C The Economics of European Integration 5/e McGraw-Hill					
1. Higher Education, London, 2015.					
	LIST OF TOPICS				
No			Hours		
No.			I F S		

11.	Economic integration.	2	2	0		
12.	Concept and importance of regional economics.	2	2	0		
13.	Regional economic policy. Role and regional policy beneficiaries; regional policy development stages.	2	2	0		
14.	Regional growth - theoretical framework.	2	2	0		
15.	Regional growth, development, disproportions and convergence.	2	2	0		
16.	Reasons of emergence and importance of regional integrations.	2	2	0		
17.	Regional labou markets and migrations.	2	2	0		
18.	Decentralisation.	2	2	0		
19.	Global economy and regional aspect of development.	2	2	0		
20.	Regional policy status and prospects.	2	2	0		
	TOTAL HOURS 20 20 0					
	OTHER RELEVANT INFORMATION					
Click here to enter text.						

SUMMER SEMESTER

Course name					
	APPLIED MICROECONOMICS				
Degree	Graduate Graduate				
Semester	Winter				
ECTS points	7				
Course status	Compulsory				
Course leader	Perica Vojinić, Asst. Prof.				
Department, room no.	Department of Economics and Business Economics, C-6				
Phone	020/445-933				
e-mail	perica.vojinic@unidu.hr				
Course assistant/associate	-				
Department, room no.	-				
Phone	-				
e-mail	-				
	COURSE DESCRIPTION				
Course content					
Maximisation; Theories of Consum Cobweb model; Monopoly; Regula Theory and Strategic Behaviour; Pr Markets; Market failures and Corre Government Actions in Markets	Theories of the Firm; Managerial Theories of the Firm: Profit, Sales Revenue, Growth, and Utility Maximisation; Theories of Consumer Behaviour, Perfect Competition: Market Equilibrium and Cobweb model; Monopoly; Regulation of Monopoly; Monopolistic Competition; Oligopoly: Game Theory and Strategic Behaviour; Pricing Strategies; Welfare Economics and Pareto Efficiency; Factor Markets; Market failures and Correction Measures; Risk and Uncertainty in Economic Analysis; Government Actions in Markets				
Learning outcomes					
and tools to real economic situation	course a student will be able to: apply microeconomic principles as; analyse costs and production of the firm; determine pricing vernment in economy; analyse risk and uncertainty in economic				
TEACHING MODE					
⊠Lectures	⊠Consultations				
☐ Seminars and workshops	□Laboratory				
⊠Exercises	□Field work				
⊠Independent assignments	⊠Mentoring				
⊠Multimedia and internet	⊠Exams				
☐ Distance learning					
	EXAMINATION METHOD				
	Other:				
⊠ Written	Click here to enter text.				
□ Partial exam					
READING					
Compulsory reading					
1. Salvatore, D., M					
	Oxford University Press, New York, 2015.				
	Carlton, D., Perloff, J., Modern Industrial Organization, Pearson, Boston, 2005				
Optional reading					
1. Pepall, L., Richa	1. Pepall, L., Richards, D., Norman, G., Industrial Organization – Contemporary				

	Theoryand Practice, Thomson, Mason, 2005	1000-		
2.	Prager, J., Applied Microeconomics, Irwin, Boston, 2 LIST OF TOPICS	1993□		
Hours				
No.		L	E	S
1.	Theories of the Firm	2	2	0
2.	Consumer Behaviour	2	2	0
3.	Market Structures: Perfect Competition, Monopoly and Monopolistic Competition	2	2	0
4.	Game Theory in Oligopoly Analysis	2	2	0
5.	Pricing Strategies	2	2	0
6.	Welfare Economics and Pareto Efficiency	2	2	0
7.	Factor Markets	2	2	0
8.	Market failures and Correction Measures	2	2	0
9.	Risk and Uncertainty in Economic Analysis	2	2	0
10.	Government Actions in Markets	2	2	0
	TOTAL HOURS	20	20	0
	OTHER RELEVANT INFORMATION	1	<u> </u>	

COURSE INFORMATION				
Course name				
		APPLIED MACROECONOMICS		
Degree		Graduate		
Semester		Summer		
ECTS points		7		
Course status		Compulsory		
		1 7		
Course leader	tmant room no	Nebojsa Stojcic, PhD, Assoc. Prof.		
Depart	tment, room no. Phone	020445858		
	e-mail	nstojcic@unidu.hr		
Course assistant/a		instojete@unidu.m		
	tment, room no.			
Depart	Phone			
	e-mail			
	C-IIIaii	COURSE DESCRIPTION		
Course content		COURSE DESCRIPTION		
Contemporary con Lucas supply curv price rigidity. Nev Central bank indep fiscal and monetar Minsky theory of f Learning outcome Contemporary ach key contemporary Lectures Seminars and wo Exercises Independent assi	Course content Contemporary contributions to macroeconomics. New classical economics. Rational expectations Lucas supply curve. Time inconsistency of economic policy. New Keynesian economics. Wage and price rigidity. New Keynesian Phillips curve and inflation targeting. Monetary and fiscal policy Central bank independence. Nominal anchor. Fiscal policy. Globalization. Impact of globalization of fiscal and monetary policy. Globalization trilemmas. Financial instabilities in modern economies Minsky theory of financial instability. Financial crisis and real sector. Financial accelerator theory. Learning outcomes Contemporary achievements in macroeconomics and application of acquired knowledge in analysis of key contemporary macroeconomic issues. TEACHING MODE Sceninars and workshops □ Laboratory			
	6	EXAMINATION METHOD		
☐ Oral		Other:		
⊠ Written				
□ Partial exam				
READING				
Compulsory reading				
1.				
	Saddle River, New Jersey, 2006.			
2.	Romer, D., Advanced Macroeconomics, Third Edition, McGraw-Hill, New York, 2006.			
3.		scott, E: Rules rather than discretion: The inconsistency of optimal f Political Economy, 1977, 85: 473-491		
4.	Mishkin, F., What should central banks do?, Review (Federal Reserve Bank of			
	St Louis) 2000 82: 1-13			

	No. 1 II Co. 11. Ashillashamadhada II.	11 14	1 .1	11,1 1		
5.	Minsky, H., The financial instability hypothesis, Handbook of radical political					
Ontional	economy, Edward Elgar, 1993 Optional reading					
Орионал	Bernanke, B., Gertler, M., Gilchrist, S., The financia	l accelera	tor and the	a flight to		
1.	quality, The Review of Economics and Statistics, 19			e mgm to		
	Akerlof, G., Dickens, W., Perry, G., Near-rational wage and price setting and the					
2.	long-run Phillips curve, Brookings Papers on Econo					
	Feldstein, M., Rethinking the role of fiscal policy, A					
3.	2009., 99: 556-559			110,10,		
4	Mankiw, N., Weinzierl, M., Yagan, D., Optimal taxa	ation in th	eory and p	oractice,		
4.	Harvard Business School Working Paper, Harvard, 2		-	,		
	LIST OF TOPICS					
No.			Hours			
NO.		L	E	S		
	Introduction to modern macroeconomic analysis	_	_			
1.	minode in model in mario constitue diangons	2	2			
2.	Time inconsistency of economic policy	2	2			
۷.		4	4			
3.	Wage and price rigidity	2	2			
		_	_			
	Madam theories of inflation unampleyment trade off					
4.	Modern theories of inflation unemployment trade off	2	2			
_	Central bank independence					
5.	Converse construction of the converse c	2	2			
6.	Fiscal policy; Supply economics	2 2				
0.		4				
	T 11.					
7.	Inequality and poverty	2	2			
	Globalization - introduction					
8.	Globalization introduction	2	2			
0	Economic and neltical trilanens of alabelization	2	2			
9.	Economic and political trilemma of globalization	2	2			
10.	Globalization and financial crisis	2	2			
10.		_	_			
	TOTAL HOURS	20	20			
		20	20			

OTHER RELEVANT INFORMATION

The quality of programme, teaching process, teaching skills and content adoption will be evaluated through written evaluation based on questionnaires and consistent with relevant regulations of the University of Dubrovnik. Peer evaluation. Self assessment, analysis and corrections.

COURSE INFORMATION				
Course name				
	FINANCIAL REPORTING AND AUDITING			
Semester	Spring			
Recommended ECTS	5			
Course status	Elective			
Course leader	IRIS LONČAR, Asst. Prof.; Marija Buconić			
e-mail	iris.loncar@unidu.hr			
	marija.buconic@unidu.hr			
MODULE DESCRIPTION				

This course is designed to provide an introduction to financial reporting and auditing. It consists of the following units of study: •Framework of Financial Reporting •The importance of financial reporting •Standards and Standards' Setting: Developments in International Financial Reporting Standards (IFRS) and Generally Accepted Accounting Principles (GAAPs) •The Balance Sheet •The Income statement •The Statement of Cash Flows •The Statement of Changes in Owner's Equity •Framework of Auditing •Principles of auditing •Detection and prevention of fraud •Advantages and limitations of Audit •The content and distribution of an effective audit report •Limitations of financial reporting and International Accounting Harmonization Efforts

Learning outcomes

After completing the course and passing the exam students should be able to understand and use all accounting techniques that are available for the companies' financial statements' preparations, as well as all auditing standards that have to be applied in the process of financial statements revision. Students will also be able to gather, summarize and present the data in financial statement, and then to analyze, interpret and examine the fairness of the presented information. Successfully adopted course contents provide students with an advanced understanding of the accounting, reporting and auditing framework, standards and practices.

iramework	k, standards and practices.			
TEACHING MODE				
⊠Lectures	S	⊠Consultations		
⊠Seminar	rs and workshops	□Field work		
⊠Exercise	es	⊠Exams		
⊠Indepen	dent assignments			
⊠Multime	edia and internet			
⊠Distance	e learning			
	EXAMI	NATION METHOD		
⊠ Oral		Other:		
⊠ Written				
⊠ Partial exam				
		READING		
Compulsory reading				
1.	1. Elliott, B. & Elliott, J.: Financial accounting and reporting, 17th Edition, Pearson			
	Education, GB, 2015.			
2.	2. Porter, B.; Simon, J. & Hatherly, D.: Principles of External Auditing, 4th Revised			
	Edition, John Wiley & Sons, GB, 2014.			
3.	. Crawford, L.; Gray, I. & Manson, S.: The Audit Process: Principles, Practice and			
	Cases, 6th Edition, Cengage Learning, GB, 2015.			
4.	Lectures (Power-point presentations) and other information about the course			

ptional	available on the website of the University of Dubrov	nik		
1.	Fraser, L. & Ormiston, A.: Understanding Financial Statements, 11th Edition, Pearson - Global Edition, 2015.			
2.	Revsine, L.; Collins D. W.; Johnson W. B. & Mittels Reporting and Analysis, 5th Edition, McGraw-Hill I			ial
	LIST OF TOPICS	,		
No.		L	Hours E	S
1.	Introduction; Definition of financial reporting; The framework of financial reporting; Main users of financial reports	2	2	0
2.	Accounting principles establishment and development, Standards and standards' setting; International Financial Reporting Standards (IFRS), Generally Accepted Accounting Principles (GAAP)	2	2	0
3.	The Balance Sheet and classification of balance sheet items; Valuation problems; Costs of real assets: Impact of different depreciation methods; Accounting for current assets: Impact of different accounting techniques for inventory valuation; Liabilities and Owner's Equity	2	2	0
4.	The adjustment process; Accrual basis versus cash basis accounting; Alternative balance sheet arrangements	2	2	0
5.	The income statement; Income statement items; Extraordinary items; Earnings per share section of the income statement;	2	2	0
6.	Statement of cash flows; Classifying cash transactions; Direct and indirect method of presenting statement; Analysing non-cash accounts to determine cash flows	2	2	0
7.	The statement of changes in owner's equity	2	2	0
8.	Framework of auditing; Principles of auditing; Auditing process: planning the assignment, performing audit procedures, completion, reporting, audit findings and monitoring mechanisms	2	2	0
9.	Detection and prevention of fraud; Advantages and limitations of audit; Auditor's statutory duties	2	2	0
10.	International accounting harmonization efforts: development and impact	2	2	0
	TOTAL HOURS	20	20	0

COURSE INFORMATION		
Course name		
	INTERNATIONAL BUSINESS NEGOTIATIONS	
Degree	Graduate	
Semester	Spring	
ECTS points	5 ECTS	
Course status	Elective	
Course leader	Katija Vojvodić, PhD, Assoc. Prof.	
Department, room no.	Department of Economics and Business Economics, C-1	
Phone	020-445-902	
e-mail	katija.vojvodic@unidu.hr	
Course assistant/associate		
Department, room no.		
Phone		
e-mail		
COURSE DESCRIPTION		

1. Basic business negotiating terms. The nature of business negotiations. Business negotiation process. Principles and techniques of negotiations. Negotiating skills. Negotiating power. Strategies and tactics of negotiation. 2. Introduction to international business negotiation. Features of international business negotiation. The challenges of international negotiations. 3. The specific features of international negotiations. The context of environment and directness. International business negotiation outcomes. 4. The impact of culture on international business negotiations. Culturally sensitive strategies in negotiations. The importance of time in international business negotiations. 5. Communication and international business negotiation. 6. Negotiating in different types of businesses. 7. Ethics in international business negotiations. Ethical issues in international business negotiations. Negotiators' propensity towards unethical methods. Business protocol. 8. Specific features of negotiating in different parts of the world. Basic specificities of international business negotiations in Europe, North and South America, Africa, Asia and Australia. 9. Characteristics and examples of international negotiations in Europe. Case studies of selected European countries. 10. Characteristics and examples of international negotiations in North and South America. Case studies of selected countries in the Americas. 11. Characteristics and examples of international negotiations in Africa. Case studies of selected African countries. 12. Characteristics and examples of international negotiations in Asia and Australia. Case studies of Australia and selected Asian countries.

Learning outcomes

After passing the exam students are expected to specify and define the basic terms and elements of the business negotiation process; explain, compare, and discern the principles and techniques of business negotiations; determine the basic features of negotiations; identify the negotiation skills; classify, discern, and compare the strategies and tactics of international business negotiations; anticipate the challenges of international business negotiations; identify the specific features of international negotiations; discuss the impact of culture on international business negotiation; recognize the importance of communication and communication skills in international business negotiation; present and discuss the specific features of negotiations in different types of businesses; discuss ethical issues in international business negotiation; state and explain the specific features of negotiating in different parts of the world, and apply them correctly in the international business negotiation process.

TEACHING MODE

⊠Lectures		⊠Consultations			
⊠Seminars and workshops		□Laboratory			
⊠Exercise	es	□Field work			
⊠Independent assignments		⊠Mentoring			
⊠Multimedia and internet		⊠Exams			
□Distance	e learning				
EXAMINATION METHOD					
⊠ Oral		Other:			
⊠ Writter	l				
□ Partial	exam				
	,	READING			
Compulso	ry reading				
1.	Acuff, F. L., How to N	Vegotiate Anything with A	nyone An	ywhere A	round the
	World, 3rd ed., AMACON				
2.	· · · · · · · · · · · · · · · · · · ·	, JC. (Eds.), Internationa	1 Business	Negotiat	ions,
0 1 1	Pergamon, Elsevier Ltd, C	Oxford, UK, 2003			
Optional r		T. 1 T	177 1 '	T 1	XX7'1 1
1.	Gosselin, T., Practical Neg		nd Techni	ques, Johr	n Wiley and
	Sons, Inc., New Jersey, 2007 Fisher, R., Ury, W., Patton, B., Getting to Yes: Negotiating Agreement Without				Without
2.	Giving In, New York: Pen			giccincin	vv itilout
	LIST OF TOP		011, 2011		
	Hours				
No.			L	E	S
1.	Introduction to business negotiation	ons.	2	2	0
2.	Introduction to international business negotiations.		2	2	0
3.	Communication and international business negotiations. 2		2	0	
4.	4. The impact of culture on international business negotiations.		2	2	0
5.	5. Ethics in international business negotiations.		2	2	0
6.	Negotiating in different types of businesses.		2	2	0
7.	International business negotiations in Europe.		2	2	0
8.	International business negotiations in North and South America. 2 2 0		0		

9.	International business negotiations in Africa.	2	2	0	
10.	International business negotiations in Asia and Australia.	2	2	0	
	TOTAL HOURS			0	
	OTHER RELEVANT INFORMATION				

COURSE INFORMATION				
Course name				
	MANAGERIAL ACCOUNTING			
Degree	Graduate			
Semester	2 nd / SUMMER			
ECTS points	5			
Course status	Elective			
Course leader	Iris Lončar, PhD, Asst. Prof.			
Department, room no.	Department of Economics and Business Economics, E-K5			
Phone	020 445 924			
e-mail	iris.loncar@unidu.hr			
Course assistant/associate				
Department, room no.				
Phone				
e-mail				
	COURSE DESCRIPTION			

- 1. Theoretical concept of managerial accounting position and role in corporate governance.
- 2. Accounting aspects of cost management in the business process.
- 3. The process of planning and control in the management of business systems.
- 4. Responsibility accounting (business plan, budgeting, transfer pricing).
- 5. Cash flow management.
- 6. Strategic accounting and its instruments (Costing process, target costing, quality costing, lifetime, BSC).
- 7. Defining and interpreting relevant information in the accounting and financial statements required for the decision-making processes.
- 8. Connecting the accounting and financial business aspects with the managerial decision-making process.

Learning outcomes

After completing the course and passing the exam students should be able to understand and properly use the theories, methods, and categories contained in internal reports of managerial accounting. They should also be able to recognize the connections between the managerial accounting and other parts of the accounting and non-accounting information system. This would be a constructive way to participate in the creation of information flow and in the organization of the overall information (or in

the broader sense – business) process in concrete business systems. The final goal would be to enable students to interpret and use the reports of strategic accounting in their future managerial functions, and by recognizing the possibilities of this discipline to know which information can be received out of it, assuming that the information requirements are properly set.

TEACHING MODE						
⊠Lectures		⊠Consultations				
⊠Seminars and workshops		□Laboratory				
⊠Exercises		□Field work				
⊠ Independent a	ssignments	⊠Mentoring				
⊠Multimedia ar	nd internet	⊠Exams				
⊠Distance learn	iing					
	EXAMI	NATION METHOD				
⊠ Oral		Other:				
⊠ Written						
⊠ Partial exam						
READING						
Compulsory reading						
	Werner, M. L. & Jones, K. H.: Introduction to Management Accounting – A User Perspective, 3 rd Edition, Kendall Hunt Publishing, 2009.					
2. Garri	Garrison, R. H., Noreen, E. W. & Brewer, P. C.: Managerial Accounting, 14 th Edition, McGraw-Hill/Irwin, 2012.					
	Drury, C.: Cost and Management Accounting: An Introduction, 7 th Edition, Cengage Learning, 2011.					
Optional reading						
1. Hossain, D. M. et al.: Contemporary Issues in Strategic Management Accounting: Six Lecture Modules, LAP LAMBERT Academic Publishing, 2011.						
Hansen, D. R., Mowen, M. M.: Cost Management: Accounting and Control, 5 th Edition, South-Western College Publishing, 2006.						
	LIST OF TOP	PICS				
No.				Hours		
			L	E	S	

OTHER RELEVANT INFORMATION					
	TOTAL HOURS 20 20 0				
10.	Expanding role of managerial accounting in the managers' decision-making processes	2	2	0	
9.	Capital budgeting and basic capital budgeting methods	2	2	0	
8.	Strategic Accounting: instruments and methods	2	2	0	
7.	The concept and methods of transfer pricing, tax aspects and the accounting effects of different transfer pricing methods	2	2	0	
6.	Cash flow management, preparing a cash budget and reporting information on free (net) cash flow based on a statement of cash flows	2	2	0	
5.	Planning and control process: preparing of a business plan (its financial part)	2	2	0	
4.	Standard costing: analysis and use, traditional and contemporary cost accounting concepts	2	2	0	
3.	Reporting overhead costs to managers, procedures of allocating expenses (departmental contributions to overheads)	2	2	0	
2.	Classifying costs and cost accounting concepts	2	2	0	
1.	Managerial accounting: concept, objectives, content and purpose	2	2	0	

OTHER RELEVANT INFORMATION

No.

	COURSE INFORMATION				
Course name					
	OPEN ECONOMY MACROECONOMICS				
Degree	Graduate				
Semester	Spring				
Recommended ECTS	5				
Course status	Compulsory				
Course leader	Marija Bečić, PhD, Asst. Prof.				
e-mail	marija.becic@unidu.hr				
	COURSE DESCRIPTION				
Course content					
Foreign exchange market and exchange rate; National Income Accounting and the Balance of Payments; J Curve Theorem; Tobin Tax; Speculations; Exchange rate and International Trade; Inflation and interest rates in open economy; Purchasing Power Parity; Real exchange rate; National Competitiveness Index; Interest Rate Parity; Mundell-Fleming model; Internal and external balance; Implications in the cases of fixed and flexible exchange rates; Monetary policy, credibility and international coordination; Central bank independency; International coordination benefits; Globalisation definition and dimensions; International labour and capital mobility; Monetary policy trilemma; Fiscal policy implications; Globalisation – political trilemma; Alternative globalisation theories.					
Learning outcomes					
knowledge on open economy ma Fleming model, as well as of condu- rates and Purchasing power parity. of a Central bank and asses the le	After completing the course and passing the exam, students will acquire the general theoretical knowledge on open economy macroeconomics. Students will be capable of using the Mundell-Fleming model, as well as of conducting a qualitative analysis of foreign exchange markets, exchange rates and Purchasing power parity. Furthermore, students will be able to analyse anti-inflation efforts of a Central bank and asses the level of its independency and transparency, as well as of critical thinking and defining the basic principles of open economy macroeconomics.				
TEACHING MODE					
⊠Lectures	⊠Consultations				
☐ Seminars and workshops	□Field work				
⊠Exercises	□Exams				
⊠ Independent assignments					
⊠Multimedia and internet					
☐ Distance learning					
	EXAMINATION METHOD				
☐ Oral	Other:				
⊠ Written					
□ Partial exam					
	READING				
Compulsory reading					
	The Macroeconomy of the Eurozone, Gill and MacMillan, 2003.				
	economics, Fifth Edition, Worth Publishers, New York, 2003.				
Optional reading	N. N. 1				
Krugman, P., Obstfeld, M., Međunarodna ekonomija: Teorija i ekonomska politika,					
MATE, Zagreb, 2009	OF TODICS				
LIST OF TOPICS					

Hours

		L	E	S
1.	Open economy macroeconomics basic concepts.	2	2	0
2.	Foreign exchange market and exchange rate.	2	2	0
3.	Inflation and interest rates in an open economy.	2	2	0
4.	Purchasing power parity. Real exchange rate.	2	2	0
5.	Mundell-Fleming model. Internal and external balance.	2	2	0
6.	Mundell-Fleming model uder the fixed and flexible exchange rates regime.	2	2	0
7.	Monetary policy and international coordination.	2	2	0
8.	Central bank independence and transparency.	2	2	0
9.	Globalisation. Labour and capital mobility.	2	2	0
10.	Alternative globalisation theories.	2	2	0
TOTAL HOURS 20 20 0				
	OTHER RELEVANT INFORMATION	1		

	COURSE INFORMATION
Course name	
	QUANTITATIVE METHODS IN BUSINESS DECISION-
	MAKING
Semester	Spring
ECTS points	6
Course status	Compulsory
Course leader	Tonći Svilokos, PhD
Department, room no.	Economy and Business Economy, E-K10
Phone	020445929
e-mail	tonci.svilokos@unidu.hr
Course assistant/associate	Zdenka Obuljen Zoričić
Department, room no.	Economy and Business Economy
Phone	020445936
e-mail	zdenka.obuljen@unidu.hr
	COURSE DESCRIPTION
Course content	

Introduction: Problem solving and decition making, Quantitative analysis, Models of cost, revenue and profit; Linear programming: Standard problem of the maximum, minimum; Dual; General model; Graphical method of LP problem solving; Sensitivity Analysis and Interpretation of Solution; The use of QSB software package for LP problem solving. The transport problem: Basic concepts and problem setting; The transport problem as LP problem; Transport methods to find the initial solution (North-west corner method, Minimum cost method and Vogel method); Transport optimization methods (Stepping stone method, MODI method); The use of QSB software package to solve the problem of transport.. Analytic hierarchy process (AHP): Structure; comparison in pairs. Calculating the vector preference of criteria within themselves. Calculating the vector preference of alternatives within criteria. The sensitivity analysis. Measuring consistency (AHP). The use of Expert Choice software package for AHP problem solving.

Learning outcomes

After completing the course and passing the exam students are expected to be able to discuss the caracteristics of the problem solving and decision making procedure; define the models of linear programming: standard problem of maximum/minimum; show the connection between the standard problem of maximum/minimum (their dual relationship); describe and demonstrate the procedure of LP problem solving using the graphical method; show the use of LP model on concrete examples and how to solve them with the use of software package; define the transport model; convert the transport model into LP problem, present the use of special transport methods to find the initial solution and transport optimization methods with and without the use of software package; define the basic characteristics and structure of the analytic hierarchy process as a quantitative method; discuss advantages and disadvantages of AHP method compared to other known methods; choose a problem in practice, formulate it as an AHP problem, and with the use of appropriate software package solve the problem, determine the degree of consistency in rating the alternatives by pairs; carry out the post optimal sensitivity analysis and to comment on the obtained results.

TEA	ACHING MODE
⊠Lectures	□Consultations
☐ Seminars and workshops	□Laboratory

⊠Exercise					
⊠Exercises		□Field work			
⊠Independent assignments		\square Mentoring			
⊠Multimedia and internet		□Exams			
⊠Distance learning					
	EXAMI	NATION METHOD			
☐ Oral Other:					
⊠ Written					
□ Partial	exam				
		READING			
Compulso	ry reading				
1.	Anderson, R. D., Sweeney	, J., D., Williams, A. T., C	Camm, D.	J., Martin	, K., An
	Introduction to Manageme				
	Making 14th Edition, 201	5			
Optional r					
	Anderson, R. D., Sweeney				
1.	J. M., Ohlmann, W. J., Qu	inantitative Methods for B	usiness, 1	2e, South-	western
	Cengage Learning, 2013	1.D. ' (2004) G D.		1 ' '	1 ' .1
2.	Bhushan, Navneet; Kanwa			ıkıng: App	olying the
	Analytic Hierarchy Proces McCain, R., A., (2010), G		_	ation to t	ha Analysis
3.	of Strategy, 3rd Edition, E		zai ilitiout	iction to ti	ne Anarysis
	LIST OF TOP				
Hours					
No.			L	E	S
	1. Introduction to Quantitative methods, Models of Cost, Revenue and Profit		_	_	~
1.		ods, Models of Cost,	2	2	0
2.		mming - Basic Theory, bles and Relationships,	2	2 2	0
	An Introduction to Linear Program the Meaning of Parameters, varial	mming - Basic Theory, bles and Relationships, Minimum, Dual			
2.	Revenue and Profit An Introduction to Linear Program the Meaning of Parameters, varial Standard Problem of Maximum, I Graphical Method for Solving Linear Profits of Maximum, I are the second of the	mming - Basic Theory, bles and Relationships, Minimum, Dual near Programming ation of Solution	2	2	0
2.	Revenue and Profit An Introduction to Linear Programment the Meaning of Parameters, varial Standard Problem of Maximum, In Graphical Method for Solving Line Model Sensitivity Analysis and Interpret	mming - Basic Theory, bles and Relationships, Minimum, Dual near Programming ation of Solution ware s in Marketing, Finance blem Solving Using the	2	2	0
2. 3. 4.	An Introduction to Linear Programs the Meaning of Parameters, varial Standard Problem of Maximum, I Graphical Method for Solving Line Model Sensitivity Analysis and Interpret Obtained using the WinQSB Soft Linear Programming Applications and Operations Management, Programs and Programming Applications and Operations Management, Programs and Programs Applications and Programs Management, Programs Applications and Programs Management, Programs Applications and Programs Management, Programs Managemen	mming - Basic Theory, bles and Relationships, Minimum, Dual near Programming ation of Solution ware s in Marketing, Finance blem Solving Using the exam al, Transportation	2 2 2	2 2 2	0 0
2. 3. 4. 5.	Revenue and Profit An Introduction to Linear Programment the Meaning of Parameters, varial Standard Problem of Maximum, In Graphical Method for Solving Line Model Sensitivity Analysis and Interpret Obtained using the WinQSB Soft Linear Programming Applications and Operations Management, ProwinQSB Software; 1st half term of Transportation Problem in General	mming - Basic Theory, bles and Relationships, Minimum, Dual near Programming ation of Solution ware s in Marketing, Finance blem Solving Using the exam al, Transportation the Initial Solution imisation Procedure,	2 2 2	2 2 2	0 0 0

9.	Sensitivity Analysis and Consistency Analysis within AHP Method - Demonstration of Using Expert Choice Software	2	2	0	
10.	Recapitulation, Reimbursement, 2nd half term exam	2	2	0	
	TOTAL HOURS			0	
	OTHER RELEVANT INFORMATION				

	COURSE INFORMATION
Course name	
	STRATEGIC MARKETING MANAGEMENT
-	
Degree	Graduate
Semester	SUMMER
ECTS points	7
Course status	Compulsory
Course leader	Matea Matić Šošić, PhD, Asst. Prof.
Department, room no.	Department of Economics and Business Economics
Phone	020 445-939
e-mail	matea.matic@unidu.hr
Course assistant/associate	
Department, room no.	
Phone	
e-mail	
	COURSE DESCRIPTION

- 1. Introduction to and overview of the strategic marketing, Vision, Mission, Goals, MOST analysis, Scenario analysis;
- 2. Internal analysis in the context of marketing strategy, BCG matrix;
- 3. External analysis, competitors analysis, market and environment, Swot analysis, Benchmarking analysis;
- 4. Analyse Porter's generic strategy
- 5. Segmentation analysis, analyses of customers, STP model;
- 6. Positioning; position options, development and selection of a strategic position, identifying diversification in the market,
- 7. Analyse the strategies related to the growth strategy, and strategies for mature and declined markets, product life cycles strategy;
- 8. Analyse marketing strategy in digital environment, CRM analysis;
- 9. Analyse horizontal and diversification strategy
- 10. Analyse strategic alliance and implementation marketing strategy

Learning outcomes

After completing this course, the student is expected to be able to:

- Understand strategy in a marketing context and analyse and evaluate key elements in strategic marketing concepts, identify the main factors that are relevant in designing the successful marketing strategies
- Evaluate and create environmental (external and internal) analysis for strategic marketing so
 as able to describe how companies should design and draw conclusions from their
 environmental analysis in order to meet the quality requirements;
- Critically apply the benchmarking strategy
- Identify the evaluated elements of the segmentation, targeting and positioning framework and identify the relationship between consumer behaviours and strategies in order to identify the suitable market segment;
- Planning, organizing, and monitoring the marketing strategies in order to ensure quality evaluation of market or business

TEACHING MODE			
⊠Lectures	⊠Consultations		
⊠Seminars and workshops	□Laboratory		

⊠Exercise	s □Field work				
⊠Indepen	dent assignments	☐Mentoring			
□Multime	edia and internet	⊠Exams			
□Distance	e learning				
	EXAMIN	ATION METHOD			
☐ Oral		Other:			
⊠ Written	1				
□ Partial	exam				
	R	READING			
Compulso	ry reading				
1.		N.F. Strategic marketing,	10th Inte	rnational e	edition,
	McGraw Hill Higher Educa				
2.		olter, Philip (Foreword), S	Strategic 1	narketing	
	management, 8th edition, C				
3.	Walker O.C., Boyd H.W., I	,		Planning a	and
0 1	Implementation, Third Edit	ion, Irwin/McGraw-Hill,	1999.		
Optional r		nd amall anamiasticus D	nada Maa	anther 201	6
1. 2.	Strategy, marketing plans a		reda Micc	artny, 201	.0.
۷.	Studying strategy, James Ro LIST OF TOPIO				
		CB		Hours	
No.			L	E	S
				L	
1.	Introduction to and overview of str	ategic marketing	2	2	0
2	Tutamal and antonnal analysis				0
2.	Internal and external analysis		2	2	0
3.	Porter's generic strategy		2	2	0
4.	Analysis of segmentation strategy		2	2	0
5	Analysis of positioning strategy an	d diversification	2	2	Λ
5.	strategy		2	2	0
6.	Analysis of marketing strategy in d	ligital environment and	2	2	0
	CRM strategy				
	Analysis of growth stratagy and str	estagies for mature and	nd		
7.	7. Analysis of growth strategy and strategies for mature and declined markets		2	2	0
	decinied markets				
0			•		
8.	Analysis of vertical and horizontal	strategy	2	2	0
9.	Analysis of strategic alliance, conti	rol and implementation	2	2	0
· ·	marketing strategy		-	_	•

10.	Case study presentations	2	2	0
	TOTAL HOURS	20	20	0
	OTHER RELEVANT INFORMATION	N		

COURSE INFORMATION		
Course name		
	STRATEGIC MANAGEMENT	
Degree	Graduate	
Semester	Spring	
Recommended ECTS	6	
Course status	Compulsory	
Course leader	Ivona Vrdoljak Raguž, Ph.D., Assoc. Prof.	
e-mail ivona.vrdoljak@unidu.hr		
COURSE DESCRIPTION		

Introduction to Strategic Management. Strategy and Strategic Management - the concept of strategy, strategic management, strategic management process, strategic management process stages, strategic management development. Strategic environmental analysis - the concept of environment, the external and internal environment. Examples of a strategic environmental analysis of an enterprise example. Strategic intent - the concept of vision, mission, goals, strategy, concrete examples of strategic intentions. Strategy Formulation - Corporate Strategy, Business and Functional Strategies - Corporative Corporate Strategies: A Major Strategy and Business Portfolio, Examples of Concrete Businesses and Corporate Strategies. The concept of business strategy, Porter's generic pole strategy, functional strategy. Examples of enterprise strategy implementation from business practice. Strategy Implementation and Strategic Control - Concept and Methods for Implementing Strategies for Entrepreneurs. Resource Approach to Enterprise Strategy - VRIO Access. Global Strategic Management - Strategic Alliances and Partnerships - the concept of strategic alliances, state-level alliances, the advantages and disadvantages of strategic alliances, the notion of global strategic management, the way outsourcing to foreign markets.

Learning outcomes

The course provides the development of specific and general competences and know-how. Specific competences and skills are developed through seminar papers and exercises, by producing project assignements according to students preferences. After completing the course and passing the exam, students will be able to distinguish between strategy and strategic management from various aspects, to manage all categories of enterprises irrespective of their size and activity, to analyse cases from business practice (with respect to external and internal environment, resources, opportunities, threats, strengths and weaknesses, portfolio analysis as well as strategy levels and kinds). They will also be able to offer alternatives in solving strategic sources and to estimate benefits and risks of all the alternatives. Furthermore, they will be able to recommend the best alternative solution as well as evaluation and assessment of the selected strategic alternative, to understand the difference between the structural and resource-based strategy approach, to apply models of project strategic management and to understand varied models of international marketing, particulary the role and importance of strategic alliances in contemporary business operations.

strategie amanees in contemporary susmess	operations.		
TEACHING MODE			
⊠Lectures	⊠Consultations		
⊠Seminars and workshops	□Field work		
⊠Exercises	⊠Exams		
⊠Independent assignments			
⊠Multimedia and internet			
⊠Distance learning			
EXAMINATION METHOD			
☐ Oral	Other:		

⊠ Writter	1			
⊠ Partial				
	READING			
Compulso	ry reading			
1.	David, F.R., Strategic management: concept, thirteen edition, Pearson Education, USA, 2011.			
2.	Wheelen, T. L., Hunger, J.D., Strategic Management and Business Policy: Toward Global Sustainability, thirteen edition, Pearson Education, USA, 2012.			
3.	Dess, G.G., et al., Strategic management: text and ca New York, 2014.			Education,
4.	Vrdoljak Raguž, I., Podrug, N., Jelenc, L., Neostrate International Perspective on Trends and Challenges,			
Optional r				,
1.	Coulter, M., Strategic Management in Action, sixth USA,, 2013.	edition, P	earson Ed	ucation,
2.	Hitt, M. A., Ireland R. D., Hoskisson, R. E., Strategi Competitiveness and Globalization, Concepts, Ceng			
3.	Barney, J. B., Clark, D. N., Resourced Based Theor Competitive Advantage, Oxford University Press, 2	y Creating		
4.	Ireland, D. R., Hoskisson, R. E., Hitt. M. A., Manag and cases, South-Western, 2009		strategy: c	oncepts
5.	Hill, C., Jones, G., Strategic Management Theory: A Cengage Learning, 2009□	An Integra	ted Appro	ach,
	LIST OF TOPICS			
No.			Hours	
NO.		L	E	S
1.	Introduction to Strategic Management. Introduction to Case Study Methodology.	2	2	0
2.	Strategy and Strategic Management. Strategic analysis of the selected enterprise as a framework example for students' access to works.	2	2	0
3.	Strategic environmental analysis. Examples of PESTLEE and SWOT analysis. Access works.	2	2	0
4.	Strategic intent. Examples of strategic intentions from business practice. Access works.	2	2	0
5.	Strategic portfolio analysis. Example BCG, GE and ADL matrix. Access works.			0
6.	Partial exam.	2	2	0
7.	Formulate a corporate, business and functional strategy. Examples from business practice. Access works.	2	2	0
8.	Implementation of the strategy. Evaluation and strategic control. Balanced Scorecard. Examples from business practice. Access works.	2	2	0

9.	Resource Approach to Enterprise Strategy. Strategic Alliances and Global Strategic Management. Access works.	2	2	0
10.	Partial exam.	2	2	0
	TOTAL HOURS	20	20	0
	OTHER RELEVANT INFORMATION	N		

	COURSE INFORMATION
Course name	MARKETING RESEARCH
Semester	Spring
Recommended ECTS	7
Course status	Compulsory
Course leader	Associate proffesor, Ivana Pavlić, Ph.D and Assistant proffesor
	Barbara Puh Ph.D
e-mail	barbara.puh@unidu.hr; ipavlic@unidu.hr
	MODULE DESCRIPTION
Δ	

The role of market research in manager decisions making. Market information system (MIS). The process of market research. Defining of research problem(s) and aims. Research types. The development of research plan. Research methods - observation and questioning. Secondary data collection and analysing. Primary data collection. Sample design. Research tools. Reporting results. Research areas: for market segmentation, product development, advertising, sales, defining prices. Research of consumer satisfaction. Brand value research.

Learning outcomes

Students will develop general and specific skills. At the end of the semester students will be able to manage market information and to identify market possibilities, to conduct market research, to define market problem and aims of the market research, to define research hypothesis, make the research plan, to define the sample and research methods, make the research instrument and collect, analyse and interpret data, make the final report as well as to present the results of the research.

TEACHING MODE			
⊠Lectures	S	⊠Consultations	
⊠Seminar	rs and workshops	⊠Field work	
⊠Exercise	-	⊠Exams	
⊠Indepen	dent assignments		
□Multime	edia and internet		
□Distance	e learning		
	EXAMI	NATION METHOD	
☐ Oral		Other:	
⊠ Written	L	Click here to enter text.	
⊠ Partial o	exam		
READING			
Compulsor	ry reading		
1.	Malhotra, N., (2019), Mar	rketing research, an applied orientation, Seventh edition,	
	Pearson		
2.	2. Sarstedt, M. and Mooi, E. (2014). A Concise Guide to Market Research, The		
Process, Data, and Methods Using IBM SPSS Statistics, Springer, 2nd edition			
Optional re	eading		
1.	Burns, A. and Bush, R. (2	014). Marketing research, Pearson	
2.	McGivern, Y. (2013). The	practice of Market Research, 4th edition, Pearson	

	LIST OF TOPICS		Hours	
No.		L	E	S
1.	The role of market research in manager decisions making	2	2	0
2.	Market information system (MIS)	2	2	0
3.	The process of market research.	2	2	0
4.	Market research types	2	2	0
5.	Data – Primary and secondary data	2	2	0
6.	Attitudes measurement	2	2	0
7.	Population and Sampling	2	2	0
8.	Data Management	2	2	0
9.	Research areas: for market segmentation, product development, advertising, sales	2	2	0
10.	Research areas: pricing, consumer satisfaction and brand value	2	2	0
	TOTAL HOURS	20	20	0

COURSE INFORMATION			
Course name			
	OTIAT TOX MANIA CERUTATION		
	QUALITY MANAGEMENT		
Degree	Graduate		
Semester	Summer		
ECTS points	7		
Course status	Compulsory		
Course leader	Marija Dragičević, PhD, Assoc. Prof.		
Department, room no.	Department of Economics and Business Economics		
Phone			
e-mail	marija.dragicevic@unidu.hr		
Course assistant/associate			
Department, room no.			
Phone			
e-mail			

COURSE DESCRIPTION

- 1. The Development of Quality and Quality Management the most important Gurus, quality and competitiveness, definition of quality, awards, self-assessment.
- 2. Strategic planning and managing quality (PDCA cycle, KAIZEN philosophy, CROSBY program, DMAIC), customer satisfaction (KANO model)
- 3.Managing businesses processes-quality management, costs, development of ISO managing system standards, control, audit
- 4. "Tools" for Managing Quality (Selecting Tools and Techniques such as Flow Chart, Pareto Analysis, Histogram, control list, control chart, Cause-and-Effect Diagrams, Affinity Diagram, Relationship Diagram, Stratification, matrix diagram, LEAN Management, Quality Function Deployment, FMEA, Six Sigma, Mapping Poka-Yoke, Kanban, Just in time, One-piece flow, SMED, CANDO)
- 5.Quality Managing System 9001- importance, specific features, advantages, disadvantages, problems with implementation, importance of Quality management and Management support, research conducted in the world and in Croatia (implementation of the world business practice such as the Croatian Business practice, creating documents and control/audit, IMS
- 6. Environmental Managing System ISO 14001- importance, specific features, advantages, disadvantages, problems with implementation, importance of Quality management and Management support, research conducted in the world and in Croatia (implementation of the world business practice such as the Croatian Business practice, influence of ISO 14001 on the business performances and image, Waste management)
- 7. Food Safety Managing System ISO 22000- importance, specific features, advantages, disadvantages
- 8. OHSAS 18001- specific features, application/implementation

Learning outcomes

Introducing students with the notion and importance of quality in the area of services and products, with basic theories and quality gurus, with models for improving quality, with the role of management, methods and tools for managing quality so as to make them understand and be familiar with them and to be able to apply different tools in business practice. Giving students the knowledge and improving their skills regarding the ISO Managing System Standards (in the first order ISO 9001, ISO 14001, ISO 22000), preparing students to recognize the problems connected with the Quality management and solving them in practice. Acquainting them with the positive influence of ISO managing system standards implementation in business practice.

	TEA	CHING MODE			
⊠Lecture	S	⊠Consultations			
⊠Semina	rs and workshops	□Laboratory			
⊠Exercise	es	⊠Field work			
⊠Indepen	dent assignments	⊠Mentoring			
⊠Multime	edia and internet	⊠Exams			
⊠Distanc	e learning				
		NATION METHOD			
⊠ Oral		Other:			
⊠ Written Student project					
□ Partial	exam				
		READING			
Compulso	ry reading				
1.	Dale, B. G., Managing Qu	aality, Wiley-Blackwell, 20	007.		
2.		n, N. S., Managing Quality	y, Concep	ts and Tas	ks, New
	Age International publish	er, 1996., Reprint 2007.			
Optional r		7 D	1		
		S., Brautovic, H., (2010), I			
		ds in the Croatian hotels, P	_		
1.		Manufacturing & Automati a, p.0341-0342., ISSN: 172			
		ebase, Cambrige Scientific			
	Proceedings Thomson Re				
2		tials of Quality Control Ma	anagemen	t, Trafford	l
2. publishing, 2007.					
	LIST OF TOP	ICS	ı		
No.			-	Hours	
	The Decelor was at a figure 1	O1:4 M	L	E	S
	The Development of Quality and				
1.	the most important Gurus, quality definition of quality, awards, self	-	2	2	0
	definition of quarity, awards, sen	-assessment.			
	Strategic planning and managing	g quality (PDCA cycle,			
2.	KAIZEN philosophy, CROSBY		2	2	0
	customer satisfaction (KANO mo				
3.	Managing businesses processes -		2	2	0
	costs, development of ISO manag	ging system standards,			
4	Control, audit		2	2	Λ
4.			2	2	0
	"Tools" for Managing Quality (Selecting Tools and			
	Techniques such as Flow Chart, Histogram, control list				
5.	and control chart, Pareto Analysis		2	2	0
	Diagrams, Affinity Diagram, Stra				
	Diagram	<u>-</u>			
_	LEAN Management, Quality Fun	nction Deployment.			
6.	FMEA, Six Sigma, Poka-Yoke,	- ·	2	2	0

	One-piece flow, SMED, CANDO)			
7.	Quality Managing System 9001- importance, specific features, advantages, disadvantages, problems with implementation, importance of Quality management and Management support, research conducted in the world and in Croatia (implementation of the world business practice such as the Croatian Business practice, creating documents and control/audit, IMS	2	2	0
8.	Environmental Managing System ISO 14001- importance, specific features, advantages, disadvantages, problems with implementation, importance of Quality management and Management support, research conducted in the world and in Croatia (implementation of the world business practice such as the Croatian Business practice, influence of ISO 14001 on the business performances and image, Waste management)	2	2	0
9.	Food Safety Managing System ISO 22000 - importance, specific features, advantages, disadvantages	2	2	0
10.	OHSAS 18001_specific features, application	2	2	0
TOTAL HOURS 20 20			0	

OTHER RELEVANT INFORMATION

Quality of the program and of the teaching and learning processes and students' acquisition of the program will be verified by means of a questionnaire and in other ways based on the procedures prescribed by the University of Dubrovnik.

COURSE INFORMATION		
Course name		
	MARKET RESEARCH IN TOURISM	
Semester	Spring	
Recommended ECTS	7	
Course status	Compulsory	
Course leader	Associate proffesor, Ivana Pavlić, Ph.D and Assistant proffesor Barbara Puh Ph.D	
e-mail	barbara.puh@unidu.hr; ipavlic@unidu.hr	
MODULE DESCRIPTION		

Tourism market research specificities. Trends on tourism market. The role of tourism market research in manager decisions making. Market information system in tourism (MIS). The process of tourism market research. Defining of research problem(s) and aims. Research types. The development of research plan. Research methods - observation and questioning. Secondary data collection and analysing. Primary data collection. Sample design. Research tools. Reporting results. Research areas: for tourism market segmentation, competition, product development, CRM, advertising, sales, defining prices, sustainable tourism, transport, travel intermediaries, tourist satisfaction, brand value in tourism.

Learning outcomes

Students will develop general and specific skills. At the end of the semester students will be able to manage tourism market information and to identify tourism market possibilities, to conduct tourism market research, to define market problem and aims of the market research, to define research hypothesis, make the research plan, to define the sample and research methods, make the research instrument and collect, analyse and interpret data, make the final report as well as to present the results of the tourism market research.

TEACHING MODE			
		⊠Consultations	
Seminars and workshops		⊠ Field work	
⊠ Exercises	•	⊠Exams	
	dent assignments	EN LAUTIS	
	dia and internet		
☐ Distance learning			
EXAMINATION METHOD			
☐ Oral C		Other:	
⊠ Written		Click here to enter text.	
□ Partial exam			
READING			
Compulsory reading			
1.	Malhotra, N., (2019), Marketing research, an applied orientation, Seventh edition, Pearson		
2.	Sarstedt, M. and Mooi, E. (2014). A Concise Guide to Market Research, The		
	Process, Data, and Methods Using IBM SPSS Statistics, Springer, 2nd edition		
Optional reading			
1.	Burns, A. and Bush, R. (2014). Marketing research, Pearson		
2.	McGivern, Y. (2013). The practice of Market Research, 4th edition, Pearson		

	Oxford University Press LIST OF TOPICS			
No.			Hours	
140.		L	E	S
1.	Trends on tourism market	2	2	0
2.	Market information system (MIS) in tourism	2	2	0
3.	The process of tourism market research.	2	2	0
4.	Tourism market research types	2	2	0
5.	Data – Primary and secondary dana in tourism	2	2	0
6.	Attitudes measurement	2	2	0
7.	Population and Sampling	2	2	0
8.	Data Management	2	2	0
9.	Research areas: for market segmentation, intermediaries, tourism product development, advertising, sales	2	2	0
10.	Research areas: pricing, tourism satisfaction and sustainable development	2	2	0
	TOTAL HOURS	20	20	0
	OTHER RELEVANT INFORMATION		1	

COURSE INFORMATION			
Course name			
	INTEGRATED MARKETING COMMUNICATIONS		
Semester	Spring		
ECTS points	5		
Course status	Elective		
Course leader	Ivana Pavlić, PhD, Associate professor and Barbara Puh, Asistant		
	professor		
Department, room no.	E-K 10; EK4		
Phone	+38520445929; +38520445923		
e-mail	ipavlic@unidu.hr; barbara.puh@unidu.hr		
Course assistant/associate			
Department, room no.			
Phone			
e-mail			
	COURSE DESCRIPTION		
Course content			
planned media strategies, budgeting, and evaluation.; Public relations.; Corporate advertising.; Direct marketing and Internet advertising.; Sales promotion and personal selling.; Evaluation of promotional programmes.			
Learning outcomes			
Students will develop specific and generic competencies, knowledge, and skills. They will be provided with the basic knowledge of the theoretical and methodological basics of integrated marketing communication. They will be trained (through classes, interactive discussions, and practical exercises) to work in different domains of marketing communication, to work in advertising agencies or other related fields. They will build a base for critical thinking and development of practice of integrated marketing communication. They will learn the methodology to search the scientific literature. They will also acquire basic skills to work in team and to form a promotional campaign. Specific competencies will be realized with the seminar and access papers, and with project assignments according to students' preferences.			
TEACHING MODE			
⊠Lectures	⊠Consultations		
⊠Seminars and workshops	□Laboratory		
⊠Exercises	⊠Field work		
	⊠Mentoring		
⊠Multimedia and internet	⊠Exams		
☑Distance learning			
EXAMINATION METHOD			
Other:			
	Outer.		

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⊠ Written	L				
⊠ Partial exam					
		READING			
Compulso					
1.	Belch, G. & Belch, M., (2019), Advertising and Promotion: An Integrated Marketing Communications Perspective, 8th edition, McGraw Hill				
2.	Clow, K.E., Baack, D.E., (2018), Integrated Advertising, Promotion and Marketing Communications, Global Edition, Pearson			l Marketing	
3.					
Optional reading					
1.	Duncan T. Quwersloot H. (2008). Integrated marketing communications. Irwin				
2.		. (2003). IMC, The Next Gasuring Financial Returns, N			
	LIST OF TOP	ICS			
No.				Hours	
NO.			L	E	S
1.	Introduction to the integrated marketing communication 2 2		2	0	
2.	The marketing communication process.		2	2	0
3.	Consumer behaviour.		2	2	0
4.	Advertising – creative strategy, planning, and development.		0		
5.	Advertising – planned media strategies, budgeting, and evaluation.		0		
6.	Public relations. 2 2 0		0		
7.	Corporate advertising. 2 2 0		0		
8.	Direct marketing and Internet advertising. 2 2 0		0		
9.	Sales promotion and personal selling. 2 2 0		0		
10.	10. Evaluation of promotional programmes. 2 2 0		0		
TOTAL HOURS 20 20 0					
	OTHER REL	EVANT INFORMATION	1		

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